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New England Electricity Restructuring Roundtable

Vic Shao, CEO



- Largest independent owner and operator of commercial energy storage deployments
 - Interconnected coast to coast
 - 5 years of live operations, over 200,000 hours of runtime

- 50% of portfolio co-located with solar
- Industry's first & trusted no cost, no risk shared savings model
- Acquired in 2016 by the largest independent power producer in the world - ENGIE



ENVIRONMENTAL LEADER PRODUCT OF THE YEAR 2015



ENERGY STORAGE NORTH AMERICA GOLD AWARD 2014 & 2015



GREENTECH MEDIAS GRID EDGE 20 2015



STEVIE'S AMERICAN BUSINESS AWARDS FINALIST



PLATTS GLOBAL ENERGY AWARDS FINALIST



FIERCE INNOVATION AWARD WINNER 2015



SMART GRID NE TOP 15 COMPAN FINALIST 2015



GLOBAL CLEANTECH TOP 100 COMPANY 2015



- #1 independent power producer
- #1 energy efficiency services provider
- #3 largest commercial electricity supplier in the U.S.
- Ecova, Opterra, Retroficiency

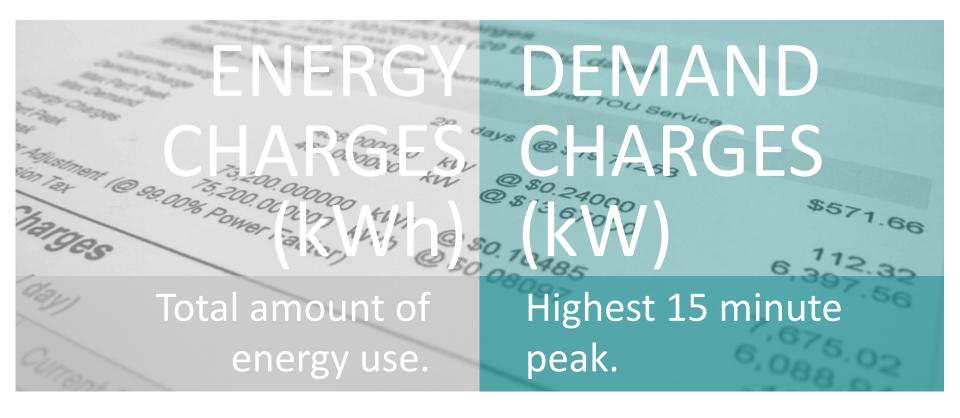
- \$76 billion in revenue
- \$175 billion in assets
- 125 GW of generation assets
- Operating in 70 countries
- 155,000 employees





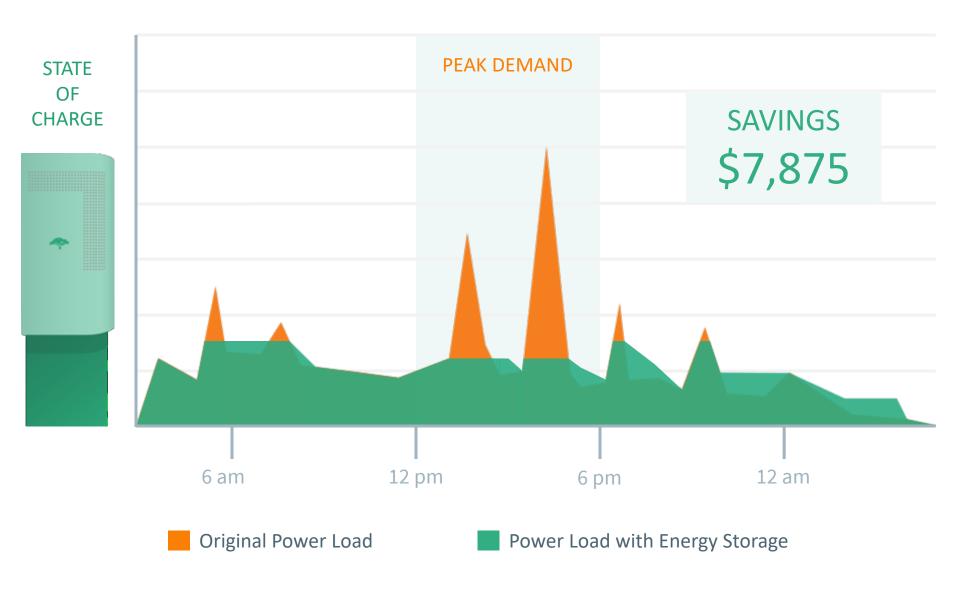






Demand Charges can account for over 50% of an electric bill.





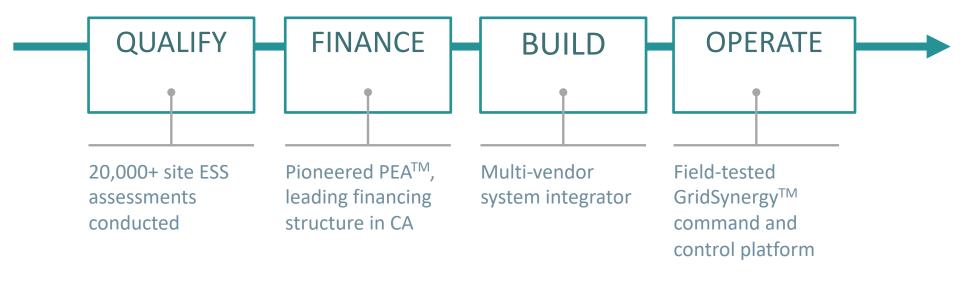


Year	SOUTHERN CALIFORNIA. EDISON	PG&E	SDGE	
2005	\$23.30	\$16.10	\$16.19	-
2006	\$26.62	\$22.07	\$18.65	
2007	\$25.43	\$22.13	\$15.42	
2008	\$26.11	\$18.28	\$21.31	Cost
2009	\$28.16	\$21.13	\$25.38	
2010	\$29.22	\$21.43	\$24.75	Pe
2011	\$27.40	\$21.31	\$28.02	Per kW
2012	\$28.10	\$26.19	\$30.68	S
2013	\$33.14	\$28.40	\$35.68	56
2014	\$38.14	\$30.96	\$41.87	
2015	\$43.14	\$36.46	\$45.75	
Avg. Year Over Year Increase '05 – '15	7.7%	11.5%	16.6%	4

SDG&E demand charges have gone up 180% over the past decade and 49% over just the last three years!



End-to-End Energy Storage Project Developer







ADDITIONAL VALUE STREAMS

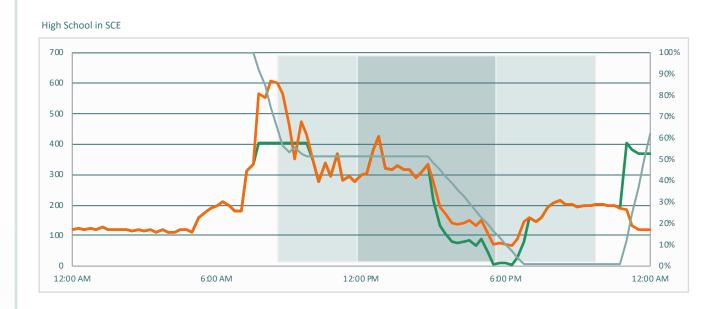
Demand Savings

Tariff Optimization

Energy Arbitrage

Demand Response

Wholesale Market*



The GridSynergy Software Platform Optimizes Across Multiple Revenue Streams to Maximize Benefits

(2.7MW / 5.4MWh across 17 sites in the school district)

Demand Savings	Tariff Optimization	Energy Arbitrage	Demand Response	Annual Total Benefit
\$207,908	\$144,997	\$81,355	\$42,660	\$476,920
44%	31%	17%	9%	

*Future Upside



POWER EFFICIENCY AGREEMT No cost. No risk. Just savings.

A no cost financing option with equipment, installation, warranty and maintenance all included.

- No cost or financial risk
 - Green Charge owns and operates
 - Lower financial risk
 - No operational impact to customers

- Just savings
 - Shared savings model
 - 10 year term
 - Aligned incentives to increase savings



ENERGY STORAGE SOLUTION

- Intelligent Cloud-Based
 Software
- Lithium-ion Energy Storage
- Integrated Risk Free Financing

"They install it, they pay for it, and over 10 years we split the savings. How could you possibly say no to that?"

- Rex Parris, Mayor, City of Lancaster





























































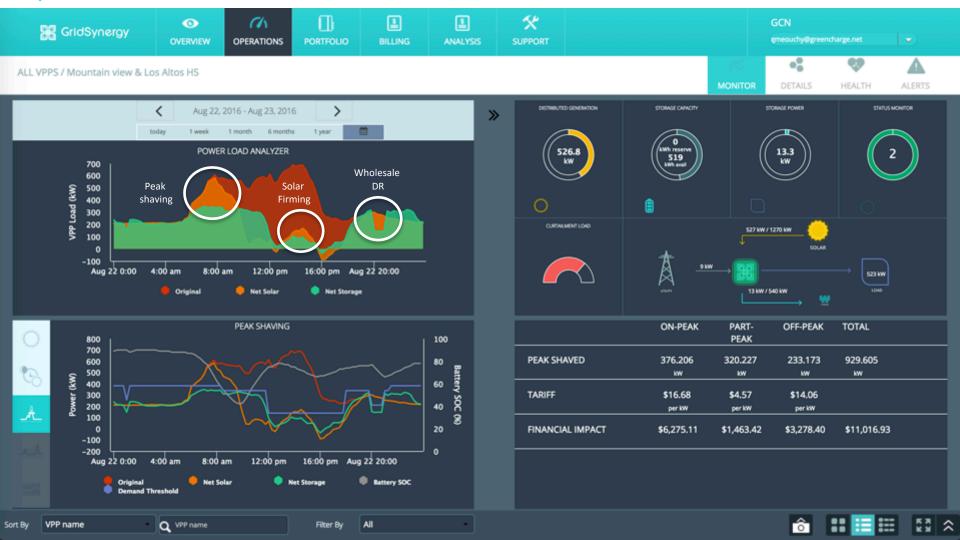




Optimization Algorithm delivers multiple services to host customers and the grid

Peak Shaving
Solar Firming
Wholesale DR (CAISO)
Energy Arbitrage

Operation Date: Q4 2015 – Q4 2016





FRONT-OF-METER BENEFITS

Wholesale Ancillary Services

Wholesale DR

Capacity

Distribution Upgrade Defer.

Renewable Energy Firming

Generation / Load Shifting

Energy Balancing

BEHIND-THE-METER BENEFITS

Peak Shaving

Energy Arbitrage

Reliability



GREEN CHARGE SOLUTION installed distributed ESS for aggregated bidding into CAISO wholesale day ahead and real-time market

Sites

Total VPP Size

5

448 kWh

ESS Service Schedule Optimization

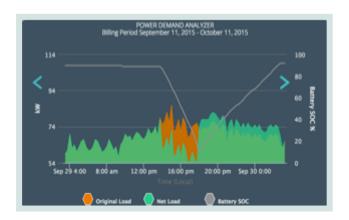
Determines value of next-day kWh for DMP peak reduction, and establishes tolerance for peak-shaving



VPP Aggregation and Control



Con Edison dispatch directly from Manhattan Control Center—distributed to all ESS





FRONT-OF-METER BENEFITS

Wholesale Ancillary Services

Wholesale DR

Resource Adequacy

Distribution Upgrade Defer.

Renewable Energy Firming

Generation / Load Shifting

Energy Balancing

BEHIND-THE-METER BENEFITS

Peak Shaving

Energy Arbitrage

Reliability



GREEN CHARGE SOLUTION: sourcing 10 ESS on target feeder for DERMS machine-to-machine communication & settlement demo

Sites

Total VPP Size

22 1.44 MWh

ESS Service Schedule Optimization

Sets prioritization schedule based on realtime machine-to-machine



communication.
Real-time two-way
price signals settle
market.

VPP Aggregation and Control



Green Charge aggregation into single resource for PG&E machine-to-machine communication





FRONT-OF-METER BENEFITS

Wholesale Ancillary Services

Wholesale DR

Resource Adequacy

Distribution Upgrade Defer.

Renewable Energy Firming

Generation / Load Shifting

Energy Balancing

BEHIND-THE-METER BENEFITS

Peak Shaving

Energy Arbitrage

Reliability



GREEN CHARGE SOLUTION: sourced 22 distributed ESS hosting candidates on target feeders, all contracted within 6 months

Sites

Total VPP Size

22 14 MWh

ESS Service Schedule OptimizationSets prioritization schedule for SDG&E
Demand Response reservation versus

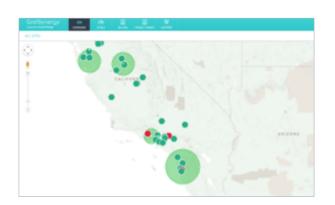


customer-site renewables firming and peak shaving

VPP Aggregation and Control



Green Charge aggregation into single resource for SDG&E dispatch



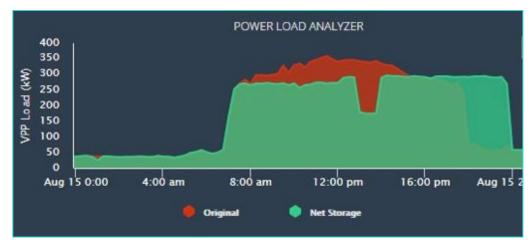


Demand Response Auction Mechanism

- Introduces competitive capacity market to BTM resources
- Gives DR dispatch control to Aggregators
- Integrate price bids with capacity availability forecasts

Future CAISO Opportunity

- Multi-year DRAM contracts
- Increased Product Complexity
- BTM Frequency Regulation
- Load Consumption Product



Operation Date: Q2 2016 – Q4 2016





A leader in distributed Energy Storage Systems (ESS), providing benefits across both sides of the meter.

Wholesale Ancillary Services

Wholesale Capacity Services

Distribution Upgrade Deferral

Voltage Regulation

Renewable Energy Firming

Generation / Load Shifting

Energy Balancing

Front-of-Meter Benefits



Peak Shaving

Energy Arbitrage

Reliability

Behind-the-Meter Benefits



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